

EVALUATION OF THE PERFORMANCE OF THE REGIONAL MEDIUM TERM DEVELOPMENT PLAN (RPJMD) FOR THE 2023 PERIOD BY BAPPEDA CIAMIS: REVIEW OF THE ACHIEVEMENTS OF MAIN PERFORMANCE INDICATORS (IKU)

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Abstract

The Regional Medium-Term Development Plan (RPJMD) is an important instrument in regional development planning that aims to direct development policies for five years. The 2019-2024 RPJMD of Ciamis Regency is a strategic foundation for the Regional Government. This document not only regulates development priorities but also sets performance indicators to measure the achievement of development goals. This research uses a descriptive qualitative approach to evaluate the implementation of the RPJMD by the Regional Development Planning Agency (Bappeda) of Ciamis Regency. Data was collected through semi-structured interviews with Bappeda officials and staff directly involved in the implementation of the RPJMD. The evaluation results show very significant achievements in Key Performance Indicators (KPI) such as the increase in the Percentage of Independent Village Improvement by the Village Community Empowerment Office (DPMD).

Keyword: Bappeda, Key Performance Indicators, RPJMD

A. INTRODUCTION

The Regional Medium Term Development Plan (RPJMD) is a regional development planning document which is the basis and direction of the Regional Government's development plans for five years (Altas, 2023; Aulia & Afandi, 2022; Susanti & Kurniawan, 2022). According to Nugroho (2017) RPJMD is a public policy instrument that translates the vision and mission of elected regional heads into strategies, policies, programs and development activities that are measurable and can be implemented (Dewiana, 2022; Husna, Husna et al., 2022; Hutajulu, 2023).

The 2019-2024 Ciamis Regency RPJMD is a strategic document that contains guidelines and direction for development policies in Ciamis Regency. This document is also a guideline in preparing the Village Medium Term Development Plan (RPJMDes), a guideline for preparing regional planning and budgeting, and contains instruments for measuring the Performance Achievement Level of the Regent and Head of Regional Apparatus of Ciamis Regency.

The 2019-2024 Ciamis Regency RPJMD has undergone changes to adapt to several material guidelines. So that the vision, mission, goals and objectives of the 2019-2024 Ciamis Regency RPJMD can be achieved while maintaining synchronization and synergy of central, provincial and regional development, as well as being able to carry out the mandate in a number of statutory regulations, changes have been made to the Ciamis Regency RPJMD . In

the RPJMD there are Main Performance Indicators (IKU) which have targets each year. This target must be evaluated as an illustration of the implementation of development in Ciamis Regency in the 2019-2024 period.

B. LITERATURE REVIEW

Regional Medium Term Development Plan (RPJMD)

According to Government Regulation no. 8 of 2008, the Regional Medium Term Development Plan (RPJMD) is a strategic document that regulates the direction of development at the regional level in Indonesia. The RPJMD functions as the main guide for local governments in formulating development policies and resource allocation, with the aim of improving the quality of life of the community and encouraging sustainable economic growth.

The RPJMD usually has a term of five years and includes a vision, mission, strategy and work program prepared based on an in-depth analysis of local social, economic and environmental conditions. This document also describes efforts to achieve development goals in accordance with regional needs and potential. In carrying out its duties and functions, the government requires planning ranging from long-term planning to short-term planning, the substance of which is interrelated. Good planning will be a direction for development ideals as well as strategies and ways to achieve them (Kabul & Trigunarso, 2017).

In preparing the RPJMD, local governments involve stakeholders through the Development Planning Deliberation (Musrenbang) process. This aims to ensure that regional development planning is in accordance with the needs and aspirations of the community. RPJMD has an important role in directing regional development in a planned and systematic manner. This document is a reference in preparing the Regional Government Work Plan (RKPD), which is an annual planning document.

Key Performance Indicators (KPI)

Key Performance Indicators (KPI) is a quantitative and qualitative measure used to describe the level of achievement of organizational goals and objectives both at the planning, implementation and after activities are completed. KPI is an important management tool in measuring and evaluating organizational performance.

In relation to government in Indonesia, the use of IKU is regulated in the State Minister's Guidelines for the Empowerment of State Apparatus Number PER/09/M.PAN/5/2007 concerning General Provisions for Determining Commitment Making Officials in Government Organizations. This guideline emphasizes that every government organization is expected to set a KPI to measure its performance.

KPI has several important characteristics:

- 1) Specific and clear
- 2) Can be measured objectively
- 3) Relevant to the organization's goals and objectives
- 4) Achievable
- 5) Time limited

Preparing the KPI involves several stages, including identifying the organization's strategic objectives, determining appropriate indicators, setting targets, and developing a data collection and reporting system.

IKU can be grouped into several types, such as:

- 1) financial KPI
- 2) KPI of customers/stakeholders
- 3) Internal process KPI
- 4) KPI learning and growth

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- 1) Measuring the achievement of strategic goals
- 2) Identify areas that need improvement
- 3) Increase accountability
- 4) Facilitate data-based decision making

RPJMD Performance Evaluation

Regional Development Performance Evaluation is a systematic assessment process of the implementation and results of development at the regional level. The aim is to measure the effectiveness and efficiency of development programs, as well as assess the extent to which regional development goals and targets have been achieved.

In the context of regional autonomy in Indonesia, evaluating regional development performance is very important because:

- 1) Assist local governments in identifying the successes and failures of development programs.
- 2) Providing information to improve development policies and strategies.
- 3) Increase regional government accountability to the community.
- 4) Support evidence-based decision making in development planning.

Evaluation of regional development performance generally includes several aspects:

- 1) Economy: economic growth, per capita income, poverty level, etc.
- 2) Social: level of education, public health, social welfare, etc.
- 3) Environment: air and water quality, waste management, environmental conservation, etc.
- 4) Infrastructure: quality and quantity of basic infrastructure such as roads, electricity, clean water, etc.
- 5) Governance: bureaucratic effectiveness and efficiency, transparency, community participation, etc.

The regional development performance evaluation process usually involves several stages:

- 1) Determination of key performance indicators (KPI)
- 2) Data collection
- 3) Data analysis
- 4) Preparation of evaluation reports
- 5) Utilization of evaluation results to improve policies and programs

Several methods that are often used in evaluating regional development performance include:

- 1) Gap analysis
- 2) Trend analysis
- 3) Comparison with other regions (benchmarking)
- 4) Cost-benefit analysis
- 5) Participatory evaluation involves the community

C. RESEARCH METHODOLOGY

This research uses a qualitative method approach. Aims to describe systematically, factually and accurately the facts, properties and relationships between the phenomena being investigated (Nazir, 2011). This research will describe the performance evaluation of the implementation of the Regional Medium Term Development Plan (RPJMD) by the Regional Development Planning Agency (Bappeda), with a review of the achievements of the Main Performance Indicators (IKU). The information collection procedure used was a semi-structured interview. Researchers can ask pre-prepared questions during semi-structured interviews, but they remain free to explore any topics that arise during the interview (Sugiyono, 2016).

Witnesses in this research were selected using a purposive testing procedure, namely determining sources based on certain standards that are in accordance with the target of the

review (Creswell, 2014). The sources selected are Bappeda officials and staff who are directly related to the implementation of the RPJMD. Information investigation was carried out using the intuitive model of Miles and Huberman (2014) which consists of three stages: information reduction, information presentation, and decision making. The process of selecting, simplifying and transforming raw data from field notes is part of data reduction. The narrative script used to present the data is prepared systematically and well organized. Conclusions are drawn based on findings that emerge from the information that has been reduced and introduced.

To maintain the validity of the information, this research uses a source triangulation strategy, specifically by looking at and assessing the level of reliability of data obtained from various sources (Moleong, 2017). Triangulation is carried out by looking at findings from various sources and comparing them with related data, for example RPJMD implementation and assessment reports.

D. RESULT AND DISCUSSIONS

Evaluation of Development Performance

Development performance evaluation is the process of assessing the effectiveness and impact of a development program or project. Theories and aspects of development performance evaluation that are widely used include the results-based approach, process-based approach, and participation-based approach.

The steps for preparing an evaluation of the regional development performance of Ciamis Regency are that the evaluation is carried out before the development plan is determined, selecting and determining the priority scale from various alternatives and possible ways to achieve the goals that have been previously formulated. Implementation stage (on-going), effectiveness (results and impact on targets), or, the benefits (impact on needs) of a program, while the supporting factors for achieving development performance evaluation are seen from the target achievement of development indicators set out in Regional Regulations concerning Regional Medium Term Development Plans (RPJMD) and statistical data issued by BPS regarding the achievements of Ciamis Regency regional development performance indicators.

Achievements of RPJMD Implementation for the 2023 Period

Evaluation of the implementation achievements of the 2019-2024 RPJMD in Ciamis Regency refers to the vision and mission and development priority programs that have been designed for that period. The RPJMD aims to direct development in various sectors such as infrastructure, economy, education, health and others according to regional needs and potential. The effectiveness of infrastructure development programs can be measured by how far the community has experienced improvements in accessibility. Achievement in the fields of education and health can be measured by increasing access and quality of services available. And in the economic sector, the evaluation includes efforts to improve the local economy and eradicate poverty.

The Main Performance Indicator (IKU) targets that have been set through the 2019-2024 Ciamis Regency RPJMD are as follows:

Table 1. Determination of Main Performance Indicators for the Ciamis Regency Region
2019-2024

No	Indikator	Satuan	Kondisi Kinerja Awal RPJMD			Target tahun				Kondisi Kinerja pada Akhir Periode RPJMD
			2018	2019	2020	2021	2022	2023	2024	
1	Indeks Pendidikan	Nilai	63,31	63,94	64,44	65,08	66,49	67,34	68,36	68,36
2	Indeks Kesehatan	Nilai	78,95	79,34	79,74	79,80	79,98	80,20	80,46	80,46
3	Indeks Pengeluaran	Nilai	67,55	68,75	67,83	67,93	69,08	69,18	69,61	69,61
4	Indeks Pemberdayaan Gender (IDG)	Nilai	63,04	63,67	63,77	63,87	63,97	64,07	64,17	64,17
5	Indeks Pembangunan Infrastruktur	Nilai		76,955	77,862	79,447	80,654	81,940	83,149	83,149
6	Indeks keselamatan lalu lintas	Nilai	100	89,135	93,716	93,750	95,163	96,393	96,736	96,736
7	Persentase rumah layak huni	Persen	89,75	68,31	68,73	68,78	68,84	68,89	68,95	68,95
8	Persentase Pertumbuhan PDRB Kategori Industri Pengolahan (TPB9)	Persen	7,14	5,06	-0,58	5,72	5,70	5,68	5,67	5,67
9	Persentase Pertumbuhan PDRB Kategori Perdagangan besar dan eceran; Reparasi Mobil dan Sepeda Motor	Persen	4,99	5,84	-2,62	5,83	5,95	6,06	6,17	6,17
10	Persentase Pertumbuhan PDRB Kategori Pertanian, Kehutanan dan Perikanan	Persen	1,67	2,87	1,66	2,68	2,77	2,86	2,94	2,94
11	Nilai Tukar Petani	Nilai	112,76	112,78	112,00	112,20	112,40	112,60	112,80	112,80
12	Persentase Peningkatan Investasi	Persen	10	5,50	-10,04	5,50	5,50	5,50	5,50	11,96
13	Persentase PPKS yang mandiri	Persen		100,82	129,82	100	100	100	100	100
14	Tingkat Pengangguran Terbuka	Persen	4,6	5,16	5,67	5,24	4,81	4,72	4,63	4,63
15	Indeks Kualitas air (TPB6)	Nilai		59,60	59,68	59,69	59,70	59,73	59,75	59,75
16	Indeks Kualitas Udara	Nilai		78,35	79,99	79,99	79,99	79,99	79,99	79,99
17	Indeks Kualitas Tutupan Lahan	Nilai		34,57	34,58	34,59	34,60	34,61	34,62	34,62
18	Indeks Ketahanan Daerah	Nilai		0,62	0,64	0,66	0,68	0,7	0,72	0,72
19	Hasil Evaluasi AKIP (TPB16)	Predikat	B	B	B	B	BB	BB	A	A
20	Opini BPK (TPB9)	Predikat	WTP	WTP	WTP	WTP	WTP	WTP	WTP	WTP
21	Indeks Kepuasan Masyarakat (IKM)	Mutu		Baik	Baik	Baik	Baik	Baik	Baik	Baik
22	Persentase Peningkatan Desa Mandiri (TPB10)	Persen		166,67	137,50	136,84	15,56	19,23	19,35	19,35

Source: P-RPJMD 2019-2024

From the 22 Main Performance Indicators (IKU) for 2023, the results of the target achievement data analysis were obtained with the following realization:

Education Index

Indeks Lama Sekolah yang Diharapkan dan Rata-rata Lama Sekolah merupakan dua komponen Indeks Pendidikan. Peningkatan pencapaian Lama Sekolah yang Diharapkan (HLS) pada tahun 2023 adalah 14,29 tahun atau meningkat 0,01 dari tahun 2022 yang sebesar 14,28. Sementara itu, Lama Sekolah Rata-rata pada tahun 2023 adalah 8,09 tahun atau meningkat 0,09 tahun dibandingkan dengan tahun 2022 yang sebesar 8,00 tahun.

Indeks Kesehatan

The Ciamis District Health Index from 2019 to 2023 continues to increase with an achievement in 2023 of 84.55 so that it has exceeded the final target of the 2024 RPJMD, namely 80.46.

Life Expectancy (AHH) is the number of long days that a person of age x will effectively experience, in a certain year, in the total mortality situation in that area. The Life Expectancy Rate (AHH) in Ciamis district has consistently increased, in 2019 it was 71.57 years, rising to 72.57 years in 2023, below the Life Expectancy Rate (AHH) for West Java Province, but above the Life Expectancy Rate (AHH).) National.

Expenditure Index

The Expenditure Index is compiled based on information on per capita usage and is one part of the Human Improvement File (HDI). The term "per capita expenditure" refers to the amount of annual expenditure incurred by each individual in a community. With an expenditure index of 67.55, Ciamis Regency's per capita expenditure in 2018 was 9.2 million rupiah. Then in the following year it increased to 9.5 million rupiah with an expenditure index of 68.75. However, in 2020, per capita expenditure in Ciamis Regency experienced a quite drastic decline. The Covid-19 pandemic outbreak has had quite an impact on the state of the world economy, including in Indonesia. Ciamis Regency was also affected, almost all business categories weakened and in general the economy of Ciamis Regency contracted by 0.14 percent. In 2021, the economy of Ciamis Regency has indeed shown an improvement, namely growing by 3.66 percent, but this condition has not been able to restore the economy to the condition before the Covid-19 pandemic.

Meanwhile, in 2022, Covid-19 cases will continue to decline, and people in general will carry out normal activities as usual. Ciamis Regency's economy grew by 5.02 percent,

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accelerating compared to the previous year. And in 2023 it will still increase as the economy begins to improve, TPT and Poverty Percentage have decreased.

Gender Empowerment Index

The Gender Empowerment Index (IDG) can be used to describe the success of women's empowerment, especially from the aspects of women's representation in parliament, the percentage of the female workforce who work with expertise/skills (administration, managers and technicians) as well as the household economic contribution of women.

The IDG of Ciamis Regency during the 2019-2023 period experienced fluctuations from year to year. The Ciamis Regency IDG figure seen from initial data in 2019 was 65.35, experiencing a decrease at the end of the period, namely in 2023 to 64.00. The Gender Empowerment Index for Ciamis Regency is still below the West Java Province and National figures.

Infrastructure Development Index

The condition of government buildings in Ciamis Regency has indeed decreased from 2020 to 2022, this is because the planned lifespan of buildings is decreasing every year, while the budget for building rehabilitation is limited and is being prioritized for other infrastructure needs and a focus on improving the economy after the Covid-19 pandemic. However, in 2023, the condition of the buildings will improve again, this is obtained from the results of readjusting conditions in the field and carrying out the rehabilitation and construction of the Sadananya District Office Building and the Cijeungjing District office building which have started operating again. Based on these conditions, the infrastructure development index value will increase in 2023 by 83.82 while in 2022 it will be 80.3. This value has exceeded the final target of the RPJMD in 2024 of 83,149.

Traffic Safety Index

The Traffic Safety Index is one of the new indicators calculated in 2020. This index describes the condition of traffic facilities and infrastructure both in terms of infrastructure and transportation services. With the condition of the traffic safety index decreasing in 2022, this was due to the large number of traffic infrastructure being damaged, but in 2023 it increased again to 96,902, this proves that the Ciamis Regency government cares enough about traffic safety, even though the Regency Ciamis is included in the small city category. Achievements in 2023 have exceeded the final P-RPJMD target of 96,736.

Percentage of Livable Houses

The achievement of the indicator for the percentage of habitable houses during the 2020-2023 period increases every year, where the initial condition in 2019 was 68.31%, increasing to 69.62% in 2023. This achievement has exceeded the final target of the 2024 RPJMD, namely 68.95% . This condition is supported by RTLH rehabilitation efforts from various funding sources, including APBN (BSPS/DAK program from the Ministry of PUPR, RTLH rehabilitation program for PKH families from the Ministry of Social Affairs), Provincial APBD (RTLH Rehabilitation from provincial financial assistance), Regency APBD (RTLH Rehabilitation through social assistance for underprivileged families), CSR and community funds (BAZNAS). Apart from that, housing development in Ciamis Regency by the private sector also influences the provision of livable houses for the people in Ciamis Regency, both houses that are government subsidized and those that are not..

Percentage of GDP Growth in the Processing Industry Category (TPB9)

In 2019, the economic development of the Processing Industry business field in Ciamis Regency was 5.06 percent. However, in 2020, the type of processing industry in Ciamis Regency experienced a reduction of 1.63 percent. During the Covid-19 pandemic, people were advised to reduce activities outside the home and not to gather in crowds (community mobility was very limited). Then in 2021, the economy in the Processing Industry category in Ciamis Regency accelerated, growing to 4.35 percent. The Processing Industry category has

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started to show an increase even though it has not yet recovered to conditions before the Covid-19 pandemic.

As for 2022, Covid-19 cases will continue to decline, and people in general will carry out normal activities as usual. So that in 2022 several businesses operating in the Processing Industry category will also experience an increase in production value with an economic growth value of 7.06 percent. In 2023, the Processing Industry category in Ciamis Regency will continue to grow positively at 3.35 percent, only experiencing a slight slowdown compared to 2022.

GDP Growth Percentage Category Wholesale and retail trade; Car and Motorcycle Repair

In 2019, economic growth in wholesale and retail trade; Motor vehicle repairs in Ciamis Regency amounted to 5.84 percent. Meanwhile, in 2020 the Discount and Retail Exchange business group; Motor Vehicle Repair in Ciamis Regency experienced a contraction of 5.43 percent, one of the groups that experienced quite a deep contraction. Then, in 2021, the economy of the Wholesale and Retail Trade business class; Car and Motorbike Repairs in Ciamis Regency grew even more rapidly, reaching a growth rate of 3.06 percent. Such as the Goods Handling Business class, Discount Exchange and Retail business class; Motor vehicle repairs have begun to show improvement, although they have not been able to recover to the level before the Corona Virus pandemic.

Meanwhile, in 2022 several businesses will operate in the Wholesale and Retail Trade categories; Car and Motorcycle Repairers also experienced an increase in income with an economic growth value of 5.92 percent. People's purchasing power has increased, markets and shops are busy again, and motor vehicle sales have also increased. And in 2023, economic growth in the Wholesale and Retail Trade business category: Car and Motorcycle Repair in Ciamis Regency will be 5.15 percent, the condition is not much different from the previous year.

Percentage of GRDP Growth in Agriculture, Forestry and Fisheries Categories

In Ciamis Regency, economic growth in the Agriculture, Forestry and Fisheries business sector categories in 2019-2022 is relatively stable, with aggregate increases and decreases not drastic. Even in 2020, during the Covid-19 pandemic, this category did not experience a reduction and was still able to grow by 1.47 percent, although it experienced a slight slowdown compared to 2019. Then in 2021, the rate of economic growth in the Agriculture, Forestry, and Fisheries accelerated again to 3.82 percent.

The phenomenon of several pest attacks that occurred in 2022 had an impact on slowing the rate of economic growth in this category, namely 2.19 percent (smaller than growth in 2021). In 2023, the economic growth rate for the Agriculture, Forestry and Fisheries category will be 1.22 percent, experiencing a slight slowdown compared to the previous year. Weather factors are one of the causes, where at the beginning of 2023 there were floods in several agricultural areas of Ciamis Regency. Then the long dry season from August to the end of 2023 had a significant impact on the decline in agricultural production in Ciamis Regency.

Farmer Exchange Rates

The achievement of the farmer exchange rate indicator in 2023 is 109.61. NTP for 2021 and 2022 experienced a significant decline due to changes in the base year. The NTP for 2019 and 2020 uses the base year 2012, while starting from 2021 it uses the base year 2018. The increase in NTP from 2022 occurred because the price index received by farmers (IT) increased by 13.79 percent. The dominant commodity influencing the increase in IT is grain. Meanwhile, the price paid by farmers (IB) only increased by 5.96 percent, which was influenced by commodities that contributed to the increase in the price index paid by farmers, namely rice, gasoline, kretek/filter cigarettes, and granulated sugar.

Percentage Increase in Investment

The process of investing funds or other valuable assets with the hope of gaining profits in the future is called investment realization. There were fluctuations in investment growth in Ciamis Regency from 2019 to 2023. In 2020, the Covid-19 pandemic caused economic instability which resulted in a decrease in the value of investment realization. However, in line with the efforts made by the government to restore the economy through various efforts, the results show that from 2021 to 2023, interest in the Ciamis Regency Regional Government increased by 13.36%. One of the efforts made is to build a conducive business climate with easy licensing for investors who will invest their capital in the Ciamis Regency Regional Government. The achievement of this target has reached the final target of the 2024 RPJMD, namely 11.96%.

Percentage of independent PPKS

The level of Beneficiaries for the Implementation of Mandiri Government Social Assistance (PPKS) in Ciamis Regency from 2019 to 2023 has been frozen. The Mandiri PPKS level in Ciamis Regency in 2020 was 129.82 percent, this is a direct impact of the Corona Virus pandemic where the central, provincial and district/city DPRD submitted requests for social assistance to deal with areas affected by the Corona Virus pandemic. This figure fell to 94.41 percent in 2021, then rose to 99.47 percent in 2022. Meanwhile, PPKS Mandiri in Ciamis Regency in 2023 was 99.72 percent.

Open Unemployment Rate

In 2023, the total workforce in Ciamis Regency will reach 657.80 thousand people, a decrease from the condition in 2022. Furthermore, the workforce that is unemployed or the Open Unemployment Rate has decreased from 3.75% in 2022 to 3.52% in In 2023. The Ciamis Regency Open Unemployment Rate (TPT) has decreased since 2021. A significant decrease occurred from 2021 to 2022 amounting to 1.31 percent, while the decrease in TPT from 2022 to 2023 was only 0.23 percent. During the period 2019 to 2022, the TPT figure for Ciamis Regency was highest in 2020 as a result of the Covid-19 pandemic. However, in 2021-2022 there will be a decline in line with the recovery of regional economic conditions. Ciamis Regency's TPT achievement in 2023 is 3.52%. This achievement has reached the final target of the 2024 RPJMD, namely 4.63%.

Water Quality Index (TPB6)

The IKA achievements of Ciamis Regency from 2019-2023 show an increasing trend, namely from 59.6 in 2019 to 60.34 in 2023 and are included in the "good" category. The 2023 achievement has exceeded the 2024 RPJMD target of 59.75 and exceeds provincial and national achievements. Water quality monitoring was carried out on 15 rivers, namely the Cipalih, Cileueur, Cimuntur, Ciliung, Ciseel, Ciputrahaji, Cirende, Cigede, Cibuyut, Cikadongdong, Cikembang, Cibaruyan, Citalahab, Cipetungan and Cisepet rivers. This increase in IKA's achievements is supported by various river pollution control and control efforts carried out involving various sectors and stakeholders.

In terms of quality, the rivers in Ciamis Regency are still in fairly good condition, however there are things that need attention, namely population development and population activities along these rivers which may have an impact on the water quality in these rivers. in the future.

Air Quality Index

The Air Quality Index (IKU) is a measure/index used to assess air pollution and ambient air quality. KPI achievements during 2019-2023 show an increasing trend, from 78.35 in 2019 to 86.54 in 2023 and achievements have exceeded the final RPJMD target of 79.99. Air quality monitoring is carried out with the parameters tested, namely sulfur dioxide (SO₂) and nitrogen dioxide (NO₂). Monitoring was carried out at 4 location points representing dense transportation areas, industrial areas, densely populated residential areas and office areas.

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Land Cover Quality Index

The results of measuring the Land Quality Index during the 2019-2022 period show that the figures are getting better, namely 33.57 in 2019 and 59.45 in 2023 and achievements have exceeded the final RPJMD target of 34.62. The significant increase in numbers is due to changes in land cover measurement methods.

The calculation of IKL achievements is not carried out directly by the Ciamis Regency government because it is related to forests and forestry matters which are the province's authority. However, the Ciamis Regency Government is trying to carry out a tree planting movement through GERMASIF - the Massive Springs Rehabilitation Movement which is being implemented by the DPRKPLH in collaboration with various stakeholders and the community. Hopefully, IKL's achievements can be maintained and even continue to increase.

Regional Resilience Index

The Regional Resilience Index is a disaster analysis tool in the form of an index that shows how resilient and capable a region is in facing disasters. The Ciamis Regency IKD trend from 2019-2021 continues to increase, but in 2022 it will experience a decline. The IKD value in 2023 will almost reach the target IKD value for Ciamis Regency.

AKIP Evaluation Results (TPB16)

The results of the evaluation of the implementation of the Ciamis Regency Government performance Accountability System in 2020-2023 by the Ministry of PAN and RB of the Republic of Indonesia. According to the evaluation results data from 2020 to 2021, it shows that the evaluation results obtained are in line with the target. However, in 2022 the evaluation results did not reach the predetermined target value.

Even though the 2023 AKIP value did not reach the predetermined target, the figures achieved each year have increased. The 2019 AKIP value was 66.26, increasing to 69.30 in 2023. However, this achievement has not yet reached the final target of the RPJMD with the AKIP result predicate "A".

BPK Opinion (TPB9)

During the leadership of the Ciamis Regent for the 2019 - 2024 period, Ciamis Regency from 2019 to 2023 successively received the WTP Opinion award from BPK-RI.

Community Satisfaction Index (IKM)

When viewed from the percentage of figures, the results of IKM show that the achievements of IKM have increased every year. The IKM value in 2019 was 81.93 percent, increasing to 88.27 in 2023. This achievement has exceeded the final target of the RPJMD with "Good" IKM quality.

Percentage Increase in Independent Villages (TPB10)

Mandiri Village is a village whose residents have easy access and use of transportation, good public services, adequate infrastructure, adequate basic services, and excellent governance. The number of Independent Villages in Ciamis Regency continues to increase consistently. Of the 258 villages in Ciamis Regency, by 2023 there will be 178 villages that have the status of an Autonomous City.

From 2019 to 2023 the number of Independent Villages has always increased, however the number of Independent Villages has decreased from 157.78 percent in 2022 to 53.45 percent in 2023. This is because the number of independent villages formed in 2023 is more small compared to the number formed in 2022

Table 2. Calculation Results of Realized RPJMD Performance

NO	Key Performance Indicators (KPI)	RPJMD Performance Realization Results
1	Education Index	97,51
2	Health Index	105,08
3	Per Capita Expenditure Index	99,64
4	Gender Empowerment Index	99,74
5	Infrastructure Development Index	101,3
6	Traffic Safety Index	97,31
7	Percentage of Livable Houses	100,97
8	Percentage of GRDP Growth in the Processing Industry Sector (TPB9)	59,08
9	Percentage of GDP Growth in the Wholesale and Retail Trade Sector; Car and Motorcycle Repair	83,47
10	Percentage of GRDP Growth in Agriculture, Forestry and Fisheries Categories	41,5
11	Farmer Exchange Rates	97,43
12	Percentage Increase in Investment	111,71
13	The percentage of independent PPKS	99,72
14	Open Unemployment Rate	76,03
15	Water Quality Index	100,99
16	Air Quality Index	108,19
17	Land Cover Quality Index	171,72
18	Regional Resilience Index	94,44
19	Akip Evaluation Results	100
20	BPK Opinion	100
21	Community Satisfaction Index	100
22	Percentage of Increase in Independent Villages	276,23

Source: P-RPJMD 2019-2024

After analysis, the achievements of the 22 Main Performance Indicators (IKU) for 2019-2024 were obtained from the analysis of RPJMD Performance Realization with a performance rating scale in categories: very high, high, medium, low and very low as stated in Minister of Home Affairs Regulation Number 86 of 2017.

Performance Rating Rating Scale

No	Performance Realization Value Interval	Performance Realization Assessment Criteria
1	$91\% \leq 100\%$	Very high
2	$76\% \leq 90\%$	Tall
3	$66\% \leq 75\%$	Currently
4	$51\% \leq 65\%$	Low

5	$\leq 50\%$	Very Low
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Source: Processed by Researchers, 2024

In the value gradation (intensity scale) of the performance of each indicator in the performance assessment can be interpreted as follows:

a. Very High and High Yield

Performance achievements can be seen to have met or even exceeded the minimum requirements needed to pass the performance assessment at this gradation. From the data above, it shows that performance results have exceeded the target as follows:

- Very High Results: The percentage increase in Independent Villages by the Village Community Empowerment Service (DPMD) shows very significant results because it has exceeded the Performance Realization Value Interval.
- High Results: Percentage of GDP Growth in the Wholesale and Retail Trade Sector; Car and Motorbike repairs by the Department of Cooperatives, SMEs and Trade (DKUKMP) show significant results because they have met the Performance Realization Value Interval.

b. Low and Very Low Yields

- Low Results: The Percentage of GRDP Growth in the Manufacturing Industry Sector by the Department of Cooperatives, SMEs and Trade (DKUKMP) shows results that are not significant enough to meet the Performance Realization Value Interval.
- Very Low Results: The Percentage of GRDP Growth in the Agriculture, Forestry and Fisheries Categories by the Department of Livestock and Fisheries (Disnakan) shows results that are very less significant to meet the Performance Realization Value Interval.

E. CONCLUSIONS

Based on the evaluation of the achievements of the 2019-2024 RPJMD implementation in Ciamis Regency, it can be concluded that the infrastructure, education, health and economic development programs have had a significant impact on the community. The infrastructure program has succeeded in increasing accessibility, while in the education and health sectors there has been an increase in access and quality of services. In the economic sector, efforts to improve the regional economy and reduce poverty have also achieved positive results.

Analysis of 22 Key Performance Indicators (KPI) for 2023 shows consistent improvements, especially in education, health, expenditure, gender empowerment, infrastructure, traffic safety and the percentage of livable houses. However, the trade sector and agricultural sector are experiencing changes, with significant achievements especially occurring in 2022.

Economic growth, especially in the trade and agricultural sectors, shows a slowdown in 2023, but remains stable overall in the period 2019 to 2023. Economic recovery after the Covid-19 pandemic is reflected in an increase in the farmer exchange rate (NTP) and a decrease in the open unemployment rate in Ciamis Regency. The Water Quality Index (IKA) shows improvements in water quality in the region, although challenges related to land use and human activities remain in focus. Water quality monitoring carried out on 15 rivers showed satisfactory results with the hope that they can be maintained.

Overall, the IKU achievements of Ciamis Regency from 2019 to 2023 reflect a positive increase, reaching the "good" category. Even though there are several performance achievements that have not met targets, the evaluation results show that development efforts have had a significant impact on sustainable development in Ciamis Regency.

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