

## ANALYSIS OF THE PERFORMANCE OF THE REGIONAL REPRESENTATIVE COUNCIL (DPRD) OF BANGLI REGENCY PERIOD 2019 - 2024

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### Abstract

The Regional People's Representative Council (DPRD) has the same position as the Regional Government in building and facilitating support in the formulation of regional government policies, which can accommodate and channel the aspirations of the community so that they can be well received. However, in reality, the DPRD has not fully been able to perform its functions well, and in practice, it often blurs the meaning of democracy itself. The implementation of regional autonomy by the Regional Government and DPRD must be carried out according to their respective functions. The DPRD is required to maximize its legislative function to accommodate all aspirations of the people and to prosper the local community, which is the DPRD's obligation. The implementation of the legislative function must be followed up with regional regulations, in this case, in accordance with the Regulations of the Bangli District DPRD No. 1 of 2020 concerning the Rules of Procedure of the Bangli District DPRD, which outline the functions of the DPRD. This research employs a qualitative approach and was conducted at the Bangli District Regional People's Representative Council located on JL. Brigjen Ngurah Rai, Bangli. The results of this study indicate that during the period of 2019-2024, the Bangli District DPRD has not yet shown a number of achievements that deserve appreciation or has not yet optimally fulfilled its role as a representative institution. In terms of the formation of laws and regional regulations, the Bangli DPRD has not successfully produced a series of policies that were planned within annual targets, although the policies or regional regulations that have been established reflect the commitment of the DPRD in responding to the needs and aspirations of the local community. Efforts to improve the performance of the Bangli District DPRD during the period of 2019-2024 in implementing regional autonomy in Bangli District include training, developing oversight strategies, appointing Expert Groups and Advisory Teams, and approving the rules of procedure of the Bangli District DPRD.

**Keywords:** DPRD, Performance, Analysis, DPRD Function

### A. INTRODUCTION

The administration of government in a country is not only centralized in the central government. The Central Government gives authority to Regional Governments to manage their own affairs. Regional Government Policy has undergone various changes, ranging from a centralized to a decentralized approach. As a unitary country, Indonesia implements a division of tasks between the central and regional governments by implementing decentralization, deconcentration and assistance tasks. Regions as autonomous legal units have the authority to regulate and manage their territories in accordance with the wishes and interests of the local community, as long as they do not violate national law and the public

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interest. In order to provide wider space for regions to manage the lives of their citizens, the Central Government needs to consider local wisdom in policy making. On the other hand, when regions make regional policies, whether in the form of regional regulations or other policies, they must pay attention to national interests.

According to Article 149 paragraph (1), the DPRD has legislative, budget and supervisory functions. The implementation of legislative functions by members of the Regional People's Representative Council (DPRD) is an expression of popular sovereignty, because the principle of this sovereignty is rooted in the citizens themselves. As stated by Gusfadillah (2013:14), "The goal of the state is to uphold the law and guarantee the freedom of its citizens." This shows that the DPRD has a central role in forming laws in the region, in accordance with Law No.12 of 2011 concerning the Formation of Legislative Regulations, Law No.13 of 2019 concerning the Third Amendment to Law No.17 of 2014 concerning the MPR, DPR, DPD, and DPRD, as well as Law No. 23 of 2014 concerning Regional Government. However, in reality, the number of legal products produced is still relatively small, so further empowerment is needed. Regional government refers to the administration of government affairs by the Regional Government and DPRD based on the principles of autonomy and assistance duties, within the framework of the principles of the Unitary State of the Republic of Indonesia.

The DPRD is an important part of the Regional Government structure where each member represents all the people of the region. DPRD members take an oath and are appointed based on a Decree of the Minister of Home Affairs on behalf of the President, in accordance with the results of the election or appointment. The authority of the Regional Government in forming regional regulations, which are regulated through law, should strengthen the role of the DPRD in legislative functions as part of the implementation of Regional Government. The Bangli Regency DPRD consists of 30 members divided into 4 factions: the PDIP Faction with 18 members, the Golkar Party Faction with 6 members, the Democratic Party Faction with 3 members, and the Joint Restoration of Conscience Faction with 3 members. The Bangli Regency DPRD also has a Regional Regulation Formation Body consisting of 10 people, with a composition of 9 members of the Bangli Regency DPRD and 1 Secretary of the Bangli Regency DPRD.

Table 1.1 List of Members of the Regional Regulation Formation Body

<i>NO</i>	<i>NAME</i>	<i>POSITION</i>
1	I Wayan Wirya, S.Pt.	Chairman
2	I Dewa Gede SuambaAdnyana, S.S., S.H	Vice Chairman
3	Nasrudin, S.H., M.M	Secretary
4	I Nyoman Basma, S,H	Member
5	I Ketut Mastrem	Member
6	Satria Yudha, S.Pd.	Member
7	I Wayan Wedana, S.E	Member
8	I Nengah Darsana, S.H., M.H	Member
9	I Made Krisnawa, S.H	Member

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10	Ir. Gede Tindih	Member
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Source: Bangli Regency DPRD Secretariat, 2024

In carrying out their duties, obligations and functions as members of the DPR, the Bangli Regency DPRD also faces various obstacles in popular activities and the preparation of Regional Regulations (Perda), which often affect the process and quality of the Regional Regulations produced. The planning stage is very crucial in preparing the Draft Regional Regulation because it focuses on preparing plans and prioritizing the formation of regional regulations, so as to avoid unsynchronization and disharmony in regulations.

Optimally, legislative members should act as community representatives in every aspect of their actions. The success of people's representatives (DPRD) in balancing the interests of the people they represent with the interests of various groups and institutions, as explained by Sanit (2005: 205), is determined by four main factors: the integrity, abilities and skills of legislative members; the pattern of relationships between members and the communities they represent in the applicable representative system; the organizational structure of the legislative body as a formal framework for member activities; as well as the interaction between the legislative body with the executive and other institutions at the regional level, and its relationship with similar institutions at higher levels in the hierarchy.

The role of legislative members in having an impact on people's lives gives citizens the right to influence the process of making and implementing decisions. The process of making policies, especially in the form of regional regulations, is not easy because it is influenced by various factors or forces.

Table 1.2 Recapitulation of Bangli DPRD Legislative Functions (2019-2023)

No	Years	Target of Regional Regulations Produced annually	Number of Regional Regulations Drafted in Propemperda per year	Number of Initiative Regional Regulations Drafted	Realization of regional regulations per year
1	2019	10	9	1	6
2	2020	7	6	1	3
3	2021	9	9	-	7
4	2022	15	15	3	12
5	2023	16	16	2	10

Source: Bangli Regency DPRD

Based on table 1.1 which summarizes the function of the Bangli Regency DPRD in forming regional regulations over the last five years, researchers found that the performance of the DPRD, especially in the function of forming regional regulations which mostly relies on input from the executive, often does not reach the targets planned in the plan for drafting Regional Regulations in budget year. This is caused by the irregularity of the Work Plan (RENJA) which is not good and the low discipline of Bangli Regency DPRD members in drafting regional regulations, which may be influenced by differences in educational backgrounds.

The implementation of regional autonomy by the Regional Government and DPRD must be carried out in accordance with their respective functions. The DPRD must maximally carry out its legislative function to accommodate the aspirations of all the people and improve regional welfare, which is the DPRD's main responsibility. The implementation of this legislative function must be followed by the formation of regional regulations, as regulated in Bangli Regency DPRD Regulation No. 1 of 2020 concerning the Rules of Procedure for the Bangli Regency DPRD which explains the various functions of the DPRD. Therefore, based on these considerations, the author is interested in researching the topic "Performance Analysis of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 Period."

## **B. LITERATURE REVIEW**

### **Performance**

According to Hersey & Blanchard in (Nursam, N. 2017) performance is a function of motivation and ability whose aim is to complete one's tasks with a certain level of ability. However, ability and willingness must be followed by a clear understanding of what will be done in order to be effective in carrying it out. In order to achieve maximum goals, performance has qualitative and quantitative indicators, including the following:

1. Relevant to organizational and individual goals
2. Measurable objectively based on available data
3. Can be achieved within the agreed time
4. Specifications must be clear so that they are easy to implement
5. Clear timeline for specified milestones

### **Regional People's Representative Assembly (DPRD)**

According to Liky Faizal (2023), the Regional People's Representative Council (DPRD) is an institution regulated by law so that it has a strategic position to supervise the performance of the district or city government. The council has a very central function, especially in the supervisory function which is the center of attention and topic of discussion for all groups. The supervisory function contains the actions of an institution that have a preventive nature or actions taken to reduce the risk of an event or policy. However, the supervisory function also does not have repressive powers which refer to limiting or controlling a policy or program from the regional government as long as it has a goal for the good of regional development itself. DPRD has several performance indicators, including the following:

1. Legislative productivity which refers to the number of regional regulations produced in one period and their quality and relevance to community needs
2. Representativeness of community aspirations as evidenced by the level of community satisfaction
3. Involvement in discussing and determining the budget so that everything will be carried out with clear transparency and accountability in budget management
4. Attendance of member participation in discussions and meetings and decision making
5. Collaboration with local governments so that programs can be implemented effectively.

### **Obstacles in Carrying Out DPRD Duties**

According to Rajab in (Anas et al. 2019) in carrying out its rights and obligations, so far the DPRD is still considered not optimal due to several things. Of the many obstacles, the most basic is the human resources (HR) of DPRD members. Because many DPRD members only have brief knowledge, especially regarding their duties, rights, functions and obligations

during the initial inauguration orientation. There are several indicators that have been identified as obstacles in carrying out DPRD duties, including::

1. Different perceptions between DPRD members
2. Limited knowledge and skills
3. DPRD processes and governance are less effective
4. Internal and external conditions that arise due to differences in political parties, conflicts of interest, and pressure from society
5. Limited resources, both financial resources and human resources

### **C. RESEARCH METHODOLOGY**

This research applies a qualitative approach. According to Nawawi (2010), the qualitative approach refers to research in which the data is expressed as it is (natural setting) without being converted into symbols or numbers. This research was conducted at the Regional People's Representative Council of Bangli Regency which is located at JL. Brigadier General Ngurah Rai Bangli. The sampling technique used is the Purposive Sampling technique (purposeful sampling), where the sample is selected based on certain considerations.

### **D. RESULT AND DISCUSSION**

#### **Analysis of the Performance of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 Period.**

The results of the research show that the Regional People's Representative Council (DPRD) of Bangli Regency carries out its functions less effectively in administering Regional Government when viewed from the performance of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 period in the form of the number of regional regulations that have been successfully enacted. The better the performance of members of the Regional People's Representative Council (DPRD) of Bangli Regency means they have carried out their functions effectively and vice versa. So the performance of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 period can be seen from several things it achieved. Are as follows:

#### **Effectiveness**

The effectiveness of performance can be assessed from the work results produced by the Regional People's Representative Council (DPRD) of Bangli Regency in carrying out its functions. In carrying out their duties, they must have good skills and abilities. The Bangli Regency DPRD, as actors in this research, must improve their skills and abilities to achieve the expected quality in carrying out their functions. Although the Bangli Regency DPRD has succeeded in producing and approving a number of regional decisions or regulations, the resulting regional regulations often do not reach the targets set at the beginning of the fiscal year. This is caused by differences in perception, educational background, and the low level of attendance of Bangli Regency DPRD members in scheduled meetings to discuss draft regional regulations.

To improve performance which is currently still considered not optimal, the Bangli Regency DPRD implements several mechanisms such as Commission/Committee Meetings, Hearings with Related Parties, Public Consultations, Formation of Special Teams, Hearings with the Regional Government, and Preparation of DPRD Work Plans. It is hoped that the proper implementation of these mechanisms can help the Bangli Regency DPRD carry out more effective discussions and evaluations of programs proposed by the regional government, so that the resulting decisions can be more representative of the interests of the community.

From a quality perspective, the DPRD's role in implementing regional autonomy in Bangli Regency is still not optimal, as can be seen from their difficulty in enacting the Draft Regional Regulation at the end of the same fiscal year. The Bangli Regency DPRD carries out supervision in addition to two main functions, namely the legislative function and the budget function. After successfully ratifying the Regional Regulation and establishing the budget, the Bangli Regency DPRD has ongoing responsibility to supervise the use of the budget and the implementation of the approved Regional Regulation.

### **Efficiency**

In simple terms, efficiency is measured based on the number of regional regulations produced, so there is no longer a focus on quality aspects. In the context of this research, the legislative function of the Bangli Regency DPRD is assessed by the number of Draft Regional Regulations that are prioritized for discussion until they become Regional Regulations. In terms of quantity, members of the Bangli Regency DPRD have not succeeded in carrying out their legislative function effectively, as can be seen from the discrepancy in the regional regulations adopted at the end of the year with their initial plans.

The level of productivity and efficiency of the Bangli Regency DPRD has not reached the maximum level due to several factors such as slow decision making processes, inefficient use of resources, namely ineffective use of the budget, inefficient use of time in DPRD meetings or activities, or a lack of coordination between factions and members of the DPRD, as well as the use of technology and information systems that have not been optimal can also hamper the efficient performance of the Bangli Regency DPRD. The lack of technological integration in the work processes of the Bangli Regency DPRD can hamper access to information, communication and coordination between DPRD members.

In avoiding waste of resources and maximizing the level of productivity of the Bangli Regency DPRD in the decision-making process, the Bangli Regency DPRD has designed and implemented various strategies, where this strategy is an effort for transparency and accountability and also the Bangli Regency DPRD has begun designing a Work Plan (RENJA) in maximizing the level of efficiency of performance of the Bangli Regency DPRD in managing time and schedules to ensure the achievement of goals efficiently. The Bangli Regency DPRD has several ways to manage time and schedules to ensure the achievement of goals efficiently, namely Setting a Routine Agenda, Prioritizing the Agenda, Setting an Efficient Meeting Schedule, Using Technology, Routine Evaluation, Cooperation and Collaboration. By implementing these strategies, the Bangli Regency DPRD can manage time and schedules efficiently to achieve their goals more effectively.

### **Accuracy**

Members of the Regional People's Representative Council (DPRD) of Bangli Regency need to carry out their duties not only with good quality, but also by paying attention to timeliness and targets. For example, in the process of drafting and ratifying regional regulations, Bangli Regency DPRD members often do not meet the set time targets. Punctuality is very important for Bangli Regency DPRD members in carrying out their duties in legislative, budget and supervisory functions. Success in complying with the right time will influence the effectiveness of Bangli Regency DPRD members in carrying out their functions.

Bangli Regency DPRD ensures that the policies produced have clear and measurable objectives in achieving improvements in social, economic and political conditions in their area with several important steps such as Public Consultation and Participation, In-depth Analysis, Determination of Performance Indicators, Monitoring and Evaluation Regularity, Transparency and Accountability With these steps, the Bangli Regency DPRD can ensure that the policies produced have clear and measurable objectives in achieving improvements in

social, economic and political conditions in their area, as well as improving the quality of life of the community as a whole . although basically there are still differences in the perceptions of each member of the Bangli Regency DPRD

The Bangli Regency DPRD always takes action in responding to urgent problems or important issues that arise in society, because every problem and issue that arises in the community environment is always subjected to a public review test by the DPRD Commission in order to maximize the policies taken which are always appropriate and not has political content. The Bangli Regency DPRD routinely evaluates the policies that have been implemented to assess their effectiveness and impact on society.

### **Adequacy**

Adequacy concerns the extent to which the level of effectiveness satisfies the needs, values or opportunities that give rise to the problem. or put more emphasis on the strength of the relationship between policy alternatives and the expected results. In this case, the representation of the composition of members of the Bangli Regency DPRD in terms of age, gender, educational background and other existing diversity can be said to be representative of society in terms of the age of the Bangli Regency DPRD, which varies from 30-50 years old. Currently, in the Bangli Regency DPRD, almost 80 percent of educational backgrounds are at Strata 1, and currently there are already Strata 2 and there are also those who are currently pursuing Strata 2 education. The aim is to improve the performance of the Bangli Regency DPRD, which is still not optimal due to differences in educational backgrounds. It could be said that the level of participation and involvement of Bangli Regency DPRD members in the processes of legislation, supervision and representation still needs to be increased because there is a lack of understanding in improving the performance of the DPRD.

Apart from that, collaboration between the Bangli Regency DPRD and the regional government and the necessary support for the DPRD in carrying out its functions, especially in the Function of Forming Regional Regulations, is carried out by preparing a Draft for the Formation of Regional Regulations (Propemperda) together with the Regent. This process involves discussions with the Regent to approve or reject the draft Regional Regulation and submit proposals for draft Regional Regulation. The Propemperda is set for one year based on the priority of drafting the Regional Regulation. The agreement between the DPRD and the Regent for Propemperda was approved at the Plenary Meeting. Draft regional regulations can come from the DPRD or Regent, accompanied by explanations or academic texts. Draft regional regulations are submitted based on the Propemperda or outside the Propemperda in accordance with applicable laws and regulations. The results of the Propemperda evaluation were presented by the DPRD Leadership at the Plenary Meeting. The draft regional regulations originating from the DPRD are the result of harmonization, rounding up and refining the conception communicated by the Regional Regulation Formation Agency (Bapemperda). The draft regional regulations originating from the Regent are the result of harmonization, rounding out and refining conceptions communicated by regional officials who administer the legal sector. Draft Regional Regulations from the DPRD or Regent are discussed by both to reach mutual agreement through level I and II discussions.

### **Responsiveness**

In looking at the performance of the Regional People's Representative Council (DPRD) of Bangli Regency, responsiveness can be used as a form of responsiveness to hopes, desires and aspirations. Responsiveness is used by the Regional People's Representative Council (DPRD) of Bangli Regency to recognize needs, set agendas and priorities, develop programs according to the needs and aspirations of the community.

As a form of good responsiveness, the Regional People's Representative Council (DPRD) of Bangli Regency has routinely conducted community reviews in an effort to optimize the absorption of community aspirations. However, in fact the Regional People's Representative Council (DPRD) of Bangli Regency does not yet have an open forum or event that allows the public to submit input and complaints. Bearing in mind that the function of the Regional People's Representative Council (DPRD) of Bangli Regency in forming regional regulations or legislation requires cooperation with the community because the community is the recipient of the policy or regulation.

The Bangli Regency DPRD does not yet have an open forum or event that allows the public to convey community input and complaints, but the Bangli Regency DPRD is always open to accepting community aspirations and always welcomes the presence of the community in the Bangli Regency DPRD Building. The Regional People's Representative Council (DPRD) of Bangli Regency, like legislative institutions in general, it is expected to be able to respond to criticism or constructive input from external institutions or community groups in an open and responsive manner.

The Bangli Regency DPRD accepts criticism and input constructively by means of Every criticism or input that comes from external institutions or community groups, the Bangli Regency DPRD starts with an open attitude and listens carefully. They realize that these inputs are a reflection of the aspirations and needs of the community they represent. Next, the DPRD will hold an internal discussion to discuss the criticism or input received. They will collaborate with board members, hold commission meetings or plenary meetings to identify appropriate solutions to the problems expressed. The Bangli Regency DPRD may also hold meetings or direct dialogue with external institutions or community groups that provide input.

This aims to gain a deeper understanding of the problems discussed and find solutions that can be implemented together. Apart from that, the DPRD can initiate the formation of a special team or working group to follow up on criticism or input received. This team will be tasked with developing concrete follow-up plans and overseeing the implementation of the proposed solutions. It is important to note that the DPRD's response to criticism or input is not limited to the stages above, but also involves a commitment to ensuring transparency, accountability and public participation in the decision-making process. With an open and responsive approach to criticism or constructive input from external institutions or community groups, the Bangli Regency DPRD can improve the quality of their performance in representing community interests and advancing sustainable regional development.

### **Alignment**

In summary, alignment refers to the allocation of organizational resources, both financial and non-financial, to improve work outcomes. The key to the success of members of the Regional People's Representative Council (DPRD) of Bangli Regency is effectiveness in carrying out their duties. The more effective they are, the better the performance of Bangli Regency DPRD members will be in carrying out their functions. From a legislative perspective, effectiveness can be measured by the number of PropemPerda that have been successfully approved to become Regional Regulations. The more PropemPerda that are successfully passed, the more effective their performance will be. In the process of determining policies, the Bangli Regency Regional People's Representative Council (DPRD) always involves all levels of society and carries out academic studies with the DPRD expert team and the Bangli Regency DPRD faction expert team. All levels of society need to be involved because society is always the recipient of policies

### **Obstacles that hamper the effectiveness of legislative functions in the Regional People's Representative Council (DPRD) of Bangli Regency**



Factors that hinder members of the Regional People's Representative Council (DPRD) of Bangli Regency in carrying out their duties can be categorized into several main aspects, the first of which is perception. Perception is an important issue in carrying out the role as a people's representative. Differences in perception between DPRD members can hinder their performance in managing regional government. Views that tend to prioritize personal or group interests often hinder the implementation of tasks such as budget management, law making and supervision. This type of perception can become an obstacle in carrying out their functions as DPRD members.

According to Leavit as quoted by Sobur (2003), perception in the narrow sense is the way an individual sees something, while in the broad sense it is the view or understanding of something. Sarwono and Meinarno (2014) explain that perception is a classification process in which individuals connect certain input with categories of objects or events, which ultimately forms conclusions. The perceptions formed have an impact on the second factor, namely attitude orientation. After perceptions are formed, attitude orientation becomes a determining factor in how DPRD members carry out their duties. Some members may prioritize party or personal interests over the general interests of society. Even though they do not ignore the interests of the community, in practice there are DPRD members who are more inclined towards the interests of their party. This could hamper the effectiveness of the DPRD in carrying out its legislative, budget management and oversight functions.

The third factor is personality. Each DPRD member has a different personality, but if their personality focuses more on personal matters, this could further hinder them in carrying out their roles as legislators, budget managers and policy supervisors. This difference in personality can become an obstacle in implementing the DPRD's functions as a whole. In an effort to increase the effectiveness of the DPRD in implementing regional autonomy in Bangli Regency, the DPRD has made various efforts. However, obstacles caused by factors such as perception, attitude orientation and personality remain challenges that need to be overcome to achieve more optimal DPRD performance..

### **Efforts made to make the legislative function more effective in the Regional People's Representative Council (DPRD) of Bangli Regency**

These efforts include implementing training, developing monitoring strategies, appointing an Expert Group and Expert Team, as well as ratifying the rules of the Regional People's Representative Council (DPRD) of Bangli Regency. Through training such as education and training or technical guidance, the DPRD strives to ensure that as a democratic institution involving political elements it can carry out its strategic roles and functions effectively. Some members of the Bangli Regency DPRD may have an educational background that is not in accordance with the commission they serve, so through this training it is hoped that they can be more effective in carrying out their duties in managing Regional Government. Apart from that, the Bangli Regency DPRD is also developing a monitoring strategy to increase its effectiveness. With a mature monitoring strategy, the DPRD can be more efficient in supervising regional governments, especially regarding the implementation of Regional Regulations and budget use. In this way, it is hoped that the Bangli Regency DPRD can be more effective in ensuring that budget management runs appropriately and that Regional Regulations are implemented in accordance with applicable regulations.

The appointment of an Expert Group and Expert Team is also a step taken by the Bangli Regency DPRD to support its performance. This step is regulated in the regulations to provide additional support to DPRD members in carrying out their duties. Although training such as education and training or technical guidance is important for increasing competency, it is temporary. With the presence of the Expert Group and Expert Team, Bangli Regency DPRD members can more easily make decisions based on academic knowledge and

community conditions. The rules and regulations of the Bangli Regency DPRD have a crucial role in ensuring that the DPRD can carry out its functions well. The existence of these rules and regulations is the basis for the Bangli Regency DPRD to carry out its duties effectively. With this order, it is hoped that the Bangli Regency DPRD can play an optimal role in overcoming various obstacles that arise, especially those originating from internal DPRD members such as perception, orientation and personality.

## E. CONCLUSION

From the results of the research and discussions that have been carried out in the previous chapter, the conclusion of this research is, the performance of the Regional People's Representative Council (DPRD) of Bangli Regency in the 2019-2024 period, the Bangli Regency DPRD has still not shown a number of achievements that deserve appreciation or is still not optimal in carry out its function as a people's representative institution. By conducting a performance analysis, in terms of the formation of regional laws and regulations, the Bangli DPRD has not succeeded in producing a series of policies that have been designed in annual targets, however the regional policies or regulations have been established as a reflection and commitment of the DPRD in responding to the needs and aspirations of the local community. Second, the Bangli DPRD shows a significant role in overseeing regional budgets and finances. Through an effective oversight function, the DPRD has played a role in ensuring that regional budget use is carried out in a transparent, accountable and efficient manner. The Bangli DPRD has also voiced the aspirations of the community and advocated for their interests at the legislative level, always through various public participation mechanisms. The DPRD has tried to listen and respond to the needs of the community with various programs that can improve their quality of life. The synergy between the DPRD and the regional government looked quite good during that period. Good collaboration between the DPRD and the executive allows the creation of public policies that have a positive impact on development in the Bangli Regency.

In carrying out its duties, the Bangli DPRD will always demonstrate a good level of accountability and openness. Transparency in the decision-making process and openness to input and criticism from the public are important aspects that can increase public trust in the DPRD. Overall, although there are achievements that should be appreciated, there is certainly still room for improvement and improvement in various aspects. This performance evaluation can be a basis for the Bangli DPRD to continue to strive to improve the quality of service and its contribution in advancing Bangli Regency in a better direction. There are several factors that hinder the performance of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 period, namely perception, orientation and personality. Efforts made to improve the performance of the Regional People's Representative Council (DPRD) of Bangli Regency for the 2019-2024 period in implementing regional autonomy in Bangli Regency are training, creating monitoring strategies, appointing Expert Groups and Expert Teams and ratifying the rules and regulations of the Regional People's Representative Council (DPRD) Bangli Regency.

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